



# STRATEGIC PLAN

## 2020-2024

### AGENCY VISION

A more sustainable and prosperous future through our energy, building and procurement services.

### AGENCY PURPOSE

To make the best use of our energy resources, deliver a safer, fairer, and sustainable building and construction industry, and support Government asset management and procurement functions.

### GOVERNMENT OBJECTIVES

Contribution to *Unite and Recover* - the government's objectives for the community:

- Supporting **jobs**
- Backing **small business**
- **Building** Queensland
- Growing our **regions**
- Investing in **skills**
- Protecting the **environment**

### AGENCY OBJECTIVES & KPIs

Deliver safe, secure, sustainable and affordable **energy** for Queensland

- **Renewable energy** as % of total energy consumed in Queensland
- Average time to assess electricity and gas **licences**

Embed robust **procurement** practices and expert government fleet management

- Operating cost of **managed spend** on general goods and services
- Achieve annual targets to transition **electric vehicles** into the fleet
- Percentage spend on Small to Medium Enterprises in Queensland Government Procurement

Provide value-adding design, building policy, **public works** and asset management services that boost Queensland's growing communities

- **ROI on commercial properties** included in Government's office portfolio
- **Maintenance spend** on QBuild's customers' facilities with local suppliers
- Successful QBuild **apprentice** completions
- **Local workers** inducted on major project sites

### STRATEGIES:

#### WHAT WE DO

ENERGY

- Manage Queensland's energy resources to provide affordable, reliable and sustainable energy.
- Support and grow Queensland's renewable energy sector and emerging hydrogen industry.

PROCUREMENT

- Embed the *Buy Queensland* approach to procurement in government.
- Provide safe, fit-for-purpose and environmentally responsible fleet management services to government agencies.

PUBLIC WORKS

- Deliver safe, efficient and environmentally sustainable management of government property.
- Manage building, construction and maintenance activities and programs.
- Deliver major projects.
- Contribute to a safe, fairer and more sustainable building and construction industry

#### HOW WE DO IT

WORKFORCE

- Build a culture of high performance, accountability and responsibility.
- Retain and grow our workforce expertise.

#### STRATEGIC OPPORTUNITIES

We will leverage opportunities to:

- Progress the Queensland Renewable Energy Target
- Build a sustainable hydrogen industry
- Support jobs right across Queensland
- Enable a safe, sustainable built environment.

#### STRATEGIC RISKS

We will manage our strategic risks to:

- maintain the wellbeing and capability of our workforce to meet customer and community expectations
- maintain and improve standards to ensure safety, fairness and sustainability in the building and construction industry
- efficiently manage government property and vehicle assets to meet the expectations of customers and stakeholders
- ensure best value for Queenslanders from government expenditure to support regional communities and local businesses.

*We will respect, protect and promote Human Rights in our decision making and actions.*

*We acknowledge the traditional Aboriginal and Torres Strait Islander owners of country throughout Queensland and pay our respects to their culture and Elders past, present and future.*

